



Ministry of Foreign Affairs

## IOB Evaluation

# Useful Patchwork

*Direct Funding of Local NGOs by Netherlands Embassies  
2006-2012*

IOB Evaluation | no. 391

Useful Patchwork

In this report the findings are presented of an evaluation of direct funding of Non-Governmental Organisations (NGOs) based in the South with special attention for Local NGOs (LNGOs) by Netherlands embassies in the period 2006-2012. The study has been conducted by the Policy and Operations Evaluation Department (IOB) of the Ministry of Foreign Affairs of the Netherlands. The report is based on case studies in four

countries (Benin, Ethiopia, Mozambique and Sudan), a literature review, interviews, a survey questionnaire and an analysis of figures. The evaluation shows that direct funding has helped to achieve the objectives of Netherlands embassies and that it contributed to the credibility of LNGOs in society. Direct funding is highly valued by both embassies and LNGOs.

391 | Useful Patchwork | IOB Evaluation | no. 391 | Useful Patchwork | IOB Evaluation | no. 391 | Useful Patchwork | IOB Evaluation | no. 391 | Useful Patchwork

no. 391 | Useful Patchwork | IOB Evaluation | no. 391 | Useful Patchwork | IOB Evaluation | no. 391 | Useful Patchwork | IOB Evaluation | no. 391 | Useful Patchwork

### Published by:

Ministry of Foreign Affairs of the Netherlands  
Policy and Operations Evaluation Department (IOB)  
P.O. Box 20061 | 2500 EB The Hague | The Netherlands

[www.government.nl/foreign-policy-evaluations](http://www.government.nl/foreign-policy-evaluations)  
[www.iob-evaluatie.nl](http://www.iob-evaluatie.nl)  
[www.twitter.com/IOBevaluatie](https://twitter.com/IOBevaluatie)  
[www.oecd.org/derec](http://www.oecd.org/derec)

© Ministry of Foreign Affairs of the Netherlands | March 2014

14BUZ623883|E





sselMexicoStPetersburgParamariboAnkaraRabatBelgradoRabatAtheneHarareNewYorkAntwerpenBuenosBogotáKairoHarareLagosManaguaQu  
nburgLagosColomboMexicoBratislavaLusakaBangkokSarajevoDamascusHoustonBonnAnkaraBrusselDarEsSalaamKobeSofiaKoealaLoempoerWel  
onAlgiersAnkaraAbujaChicagoMuscatDakarStockholmKopenhagenCotonouBuenosAiresAddisAbebaLissabonParijsRabatDüsseldorfTokioLuxem  
onteideoChicagoBagdadPortOfSpainBoekarestLuxemburgDakarHoustonAlmatyDubaiRomeBamakoBelgradoHamburgRomeDarEsSalaamSofiaDu  
iColomboRabatAtheneDublinSydneyKobeBogotáPraagOuagadougouAlgiersKingstonStPetersburgAmmanMilaanMexicoTeheranAbuDhabiFrankf  
MainBelgradoTorontoAddisAbebaAnkaraSarajevoPortOfSpainAiresStockholmAmsterdamAbebaTripoliLaPazKairoManaguaBagdadLosAngeles  
araColomboWarschauRomeBernKingstonLissabonBoedapestBoedapestNewYorkMaputoColomboNewYorkRiyadBamakoTelAvivKingstonMont  
LaPazPraagDubaiWenenCotonouBerlijnLaPazDüsseldorfKampalaTeheranSeoulMonteideoBrasiliaPretoriaAnkaraBomaySofiaTorontoRomeZagr  
ashingtonAmmanAtheneLaPazMoskouAlgiersAbidjanParamariboMaputoManillaKinshasaBarcelonaCaracasManaguaBarcelonaLusakaAntwerpen  
PauloBagdadLaPazParijsTorontoBrusselBerlijnPekingMonteideoAbuDhabiTelAvivLondenIstanboelAlmatyBangkokHelsinkiSanJoséParamariboAr  
SaoPauloPretoriaBangkokMilaanBamakoHoustonHarareBrasiliaKairoSarajevoBratislavaWindhoekZagrebBrusselRiyadMoskouAlmatyMaputoKar  
couverSantiagoDeChileTunisManaguaTeheranCotonouTokioTunisHelsinkiBoekarestHamburgKopenhagenStockholmWellingtonMelbourneKop  
nRabatBerlijnAntwerpenSanJoséRomeLuxemburgSofiaHoustonRiyadDüsseldorfAmmanAccraPraagKarachiKairoSarajevoAlgiersAnkaraLondenB  
akartaParamariboOttawaMontrealAlgiersMuscatWindhoekRiyadLuandaMadridVaticaanstadWarschauBrasiliaVancouverAntwerpenDakarDarEs  
DubaiTripoliMaputoDublinBrusselSanJoséTelAvivMilaanBoedapestLusakaFrankfurtAmMainMelbourneMünchenAtheneDüsseldorfKampalaCa  
BamakolIslamabadSofiaLissabonBangkokRomeChicagoAlgiersRiyadhYaoundéRiyadhMuscatKampalaParijsMadridBelgradoBelgradoSarajevoPr  
apstadMelbourneLaPazTunisMoskouLosAngelesNewDelhiAddisAbebaAntwerpenBrusselWashingtonLusakaWenenHongKongBogotáLuandaRab  
WellingtonTokioMoskouAlmatyMilaanHamburgTelAvivMonteideoMaputoAlgiersMilaanMonteideoVancouverAnkaraBarcelonaPraagColomb  
schauMadridPretoriaBonnAtheneIstanboelWashingtonWellingtonKhartoemBonnLusakaDublinShanghaiWenenJakartaStockholmSanJoséManagu  
YorkKhartoemAddisAbebaBagdadBrasiliaBelgradoMuscatLuandaSantiagoDeChileLusakaBomayRabatBomayOttawaBratislavaBagdadHavanna  
annaBerlijnHongKongMilaanCanberraHamburgNairobiPraagIslamabadAbuDhabiQuitroTripoliWashingtonDubaiRomeJakartaLimaLondenStockh  
oskouNewYorkAddisAbebaNewYorkSingaporeSeoulHongKongFrankfurtAmMainKarachiBratislavaLosAngelesBoekarestAtheneSingaporeAnkaraBr  
aTunisLuxemburgZagrebMontrealSofiaSydneySantiagoDeChileLondenDüsseldorfAtheneNewYorkBrusselJakartaKarachiLuxemburgNairobiDarEs  
AntwerpenAddisAbebaRabatSantiagoDeChileHamburgKobeYaoundéAddisAbebaMadridBangkokDüsseldorfTelAvivParijsSeoulParamariboCoton  
PazHelsinkiPortOfSpainParijsKievBarcelonaAccraZagrebRiyadLosAngelesMilaanDarEsSalaamOsloLuandaNewYorkKhartoemBoedapestAbuDhabi  
rgSaoPauloMexicoManillaBangkokMünchenBuenosAiresSarajevoAnkaraStPetersburgShanghaiBagdadJakartaKoealaLoempoerTunisOsloBrati  
ontrealDhakaKigaliTelAvivIstanboelHongKongChicagoIslamabadKingstonDamascusTunisBogotáKopenhagenWenenCaracasBernKoealaLoempoc  
ioDublinAlmatyNewDelhiAtheneRiyadPortOfSpainBonnShanghaiRiyadKhartoemZagrebSofiaLagosKobeDublinQuitoLondenPretoriaAlmatyKara  
araTokioHavannaBonnBerlijnBuenosAiresLagosShanghaiKopenhagenBagdadHongKongAlmatyMuscatAbuDhabiWenenSanJoséKoeweitWenenL  
rijsBuenosAiresMadridKoeweitHarareParijsMoskouPretoriaTripoliMadridDamascusPraagKobeKoealaLoempoerKaapstadLuandaKievLusakaDarE  
amMelbourneZagrebParijsHoustonWindhoekParamariboBamakoBonnCotonouOttawaJakartaMuscatColomboManillaOsloNairobiDubaiSaoPaul  
iaMaputoAmmanBagdadNewDelhiLimaLaPazQuitoBogotáBamakoHamburgAlgiersLuandaKingstonRiyadMoskouLagosManaguaBuenosAires  
LimaMelbourneMexicoColomboCanberraAbuDhabiMelbourneWenenDarEsSalaamBrasiliaKoeweitParijsJakartaIstanboelTeheranKhartoemAb  
ijsStockholmTorontoNewDelhiQuitoSeoulBangkokWenenLaPazParamariboBoekarestSarajevoKoealaLoempoerBoekarestKingstonAlgiersStockho  
ngelesDubaiSingaporeAnkaraAmmanCanberraBogotáParijsLaPazWenenAccraVaticaanstadPortOfSpainHoustonPretoriaLaPazIstanboelBoeda  
mburgVancouverDhakaDubaiBangkokAnkaraAlgiersKhartoemDubaiKobeBrusselMexicoStPetersburgParamariboAnkaraRabatBelgradoRabatAth  
rarareNewYorkAntwerpenBuenosBogotáKairoHarareLagosManaguaQuitoHamburgLagosColomboMexicoBratislavaLusakaBangkokSarajevoDama  
oustonBonnAnkaraBrusselDarEsSalaamKobeSofiaKoealaLoempoerWellingtonAlgiersAnkaraAbujaChicagoMuscatDakarStockholmKopenhagen  
uBuenosAiresAddisAbebaLissabonParijsRabatDüsseldorfTokioLuxemburgMonteideoChicagoBagdadPortOfSpainBoekarestLuxemburgDakarH  
lmatyDubaiRomeBamakoBelgradoHamburgRomeDarEsSalaamSofiaDubaiColomboRabatAtheneDublinSydneyKobeBogotáPraagOuagadougou  
sKingstonStPetersburgAmmanMilaanMexicoTeheranAbuDhabiFrankfurtAmMainBelgradoTorontoAddisAbebaAnkaraSarajevoPortOfSpainAires  
lmAmsterdamAbebaTripoliLaPazKairoManaguaBagdadLosAngelesKievAnkaraColomboWarschauRomeBernKingstonLissabonBoedapestBoedap  
vYorkMaputoColomboNewYorkRiyadBamakoTelAvivKingstonMonteideoLaPazPraagDubaiWenenCotonouBerlijnLaPazDüsseldorfKampalaTehe  
elMonteideoBrasiliaPretoriaAnkaraBomaySofiaTorontoRomeZagrebWashingtonAmmanAtheneLaPazMoskouAlgiersAbidjanParamariboMapu  
lKinshasaBarcelonaCaracasManaguaBarcelonaLusakaAntwerpenSaoPauloBagdadLaPazParijsTorontoBrusselBerlijnPekingMonteideoAbuDha  
ivLondenIstanboelAlmatyBangkokHelsinkiSanJoséParamariboAnkaraSaoPauloPretoriaBangkokMilaanBamakoHoustonHarareBrasiliaKairoSa  
ratislavaWindhoekZagrebBrusselRiyadMoskouAlmatyMaputoKarachiVancouverSantiagoDeChileTunisManaguaTeheranCotonouTokioTunisHels  
karestHamburgKopenhagenStockholmWellingtonMelbourneKopenhagenRabatBerlijnAntwerpenSanJoséRomeLuxemburgSofiaHoustonRiyadDi  
fAmmanAccraPraagKarachiKairoSarajevoAlgiersAnkaraLondenBamakoJakartaParamariboOttawaMontrealAlgiersMuscatWindhoekRiyadLuan  
dridVaticaanstadWarschauBrasiliaVancouverAntwerpenDakarDarEsSalaamDubaiTripoliMaputoDublinBrusselSanJoséTelAvivMilaanBoedapestL  
rankfurtAmMainMelbourneMünchenAtheneDüsseldorfKampalaCanberraBamakolIslamabadSofiaLissabonBangkokRomeChicagoAlgiersRiyadhY  
RiyadhMuscatKampalaParijsMadridBelgradoBelgradoSarajevoPraagKaapstadMelbourneLaPazTunisMoskouLosAngelesNewDelhiAddisAbeba  
nBrusselWashingtonLusakaWenenHongKongBogotáLuandaRabatTokioWellingtonTokioMoskouAlmatyMilaanHamburgTelAvivMonteideoMc  
AlgiersMilaanMonteideoVancouverAnkaraBarcelonaPraagColomboWarschauMadridPretoriaBonnAtheneIstanboelWashingtonWellingtonKhart  
nLusakaDublinShanghaiWenenJakartaStockholmSanJoséManaguaNewYorkKhartoemAddisAbebaBagdadBrasiliaBelgradoMuscatLuandaSanti  
hileLusakaBomayRabatBomayOttawaBratislavaBagdadHavannaHavannaBerlijnHongKongMilaanCanberraHamburgNairobiPraagIslamabad  
nbiQuitoTripoliWashingtonDubaiRomeJakartaLimaLondenStockholmMoskouNewYorkAddisAbebaNewYorkSingaporeSeoulHongKongFrankfur  
ainKarachiBratislavaLosAngelesBoekarestAtheneSingaporeAnkaraBratislavaTunisLuxemburgZagrebMontrealSofiaSydneySantiagoDeChileLonde  
dorfAtheneNewYorkBrusselJakartaKarachiLuxemburgNairobiDarEsSalaamAntwerpenAddisAbebaRabatSantiagoDeChileHamburgKobeYaoundé  
bebaMadridBangkokDüsseldorfTelAvivParijsSeoulParamariboCotonouLaPazHelsinkiPortOfSpainParijsKievBarcelonaAccraZagrebRiyadLosAngele  
1DarEsSalaamOsloLuandaNewYorkKhartoemBoedapestAbuDhabiHamburgSaoPauloMexicoManillaBangkokMünchenBuenosAiresSarajevoAnk  
etersburgShanghaiBagdadJakartaKoealaLoempoerTunisOsloBratislavaMontrealDhakaKigaliTelAvivIstanboelHongKongChicagoIslamabadKing  
nascusTunisBogotáKopenhagenWenenCaracasBernKoealaLoempoerTokioDublinAlmatyNewDelhiAtheneRiyadPortOfSpainBonnShanghaiRiyadK  
nZagrebSofiaLagosKobeDublinQuitoLondenPretoriaAlmatyKarachiAnkaraTokioHavannaBonnBerlijnBuenosAiresLagosShanghaiKopenhagenB  
ongKongAlmatyMuscatAbuDhabiWenenSanJoséKoeweitWenenKievParijsBuenosAiresMadridKoeweitHarareParijsMoskouPretoriaTripoliMadr  
scusPraagKobeKoealaLoempoerKaapstadLuandaKievLusakaDarEsSalaamMelbourneZagrebParijsHoustonWindhoekParamariboBamakoBonnC  
OttawaJakartaMuscatColomboManillaOsloNairobiDubaiSaoPauloPretoriaMaputoAmmanBagdadNewDelhiLimaLaPazQuitoBogotáBamakoH  
gAlgiersLuandaKingstonRiyadMoskouLagosManaguaBuenosAiresManillaLimaMelbourneMexicoColomboCanberraAbuDhabiMelbourneWenen  
alaamBrasiliaKoeweitParijsJakartaIstanboelTeheranKhartoemAbujaParijsStockholmTorontoNewDelhiQuitoSeoulBangkokWenenLaPazPara  
karestSarajevoKoealaLoempoerBoekarestKingstonAlgiersStockholmLosAngelesDubaiSingaporeAnkaraAmmanCanberraBogotáParijsLaPazWen  
VaticaanstadPortOfSpainHoustonPretoriaLaPazIstanboelBoedapestHamburgVancouverDhakaDubaiBangkokAnkaraAlgiersKhartoemDubaiKoe  
lMexicoStPetersburgParamariboAnkaraRabatBelgradoRabatAtheneHarareNewYorkAntwerpenBuenosBogotáKairoHarareLagosManaguaQuit  
rgLagosColomboMexicoBratislavaLusakaBangkokSarajevoDamascusHoustonBonnAnkaraBrusselDarEsSalaamKobeSofiaKoealaLoempoerWell  
nAlgiersAnkaraAbujaChicagoMuscatDakarStockholmKopenhagenCotonouBuenosAiresAddisAbebaLissabonParijsRabatDüsseldorfTokioLuxembu  
onteideoChicagoBagdadPortOfSpainBoekarestLuxemburgDakarHoustonAlmatyDubaiRomeBamakoBelgradoHamburgRomeDarEsSalaamSofiaD  
omborRabatAtheneDublinSydneyKobeBogotáPraagOuagadougouAlgiersKingstonStPetersburgAmmanMilaanMexicoTeheranAbuDhabiFrankfur  
inBelgradoTorontoAddisAbebaAnkaraSarajevoPortOfSpainAiresStockholmAmsterdamAbebaTripoliLaPazKairoManaguaBagdadLosAngelesKiev  
ColomboWarschauRomeBernKingstonLissabonBoedapestBoedapestNewYorkMaputoColomboNewYorkRiyadBamakoTelAvivKingstonMonteideo  
PraagDubaiWenenCotonouBerlijnLaPazDüsseldorfKampalaTeheranSeoulMonteideoBrasiliaPretoriaAnkaraBomaySofiaTorontoRomeZagrebWa  
onAmmanAtheneLaPazMoskouAlgiersAbidjanParamariboMaputoManillaKinshasaBarcelonaCaracasManaguaBarcelonaLusakaAntwerpenSaoP  
BagdadLaPazParijsTorontoBrusselBerlijnPekingMonteideoAbuDhabiTelAvivLondenIstanboelAlmatyBangkokHelsinkiSanJoséParamariboAnkaraS  
PretoriaBangkokMilaanBamakoHoustonHarareBrasiliaKairoSarajevoBratislavaWindhoekZagrebBrusselRiyadMoskouAlmatyMaputoKarachiV  
erSantiagoDeChileTunisManaguaTeheranCotonouTokioTunisHelsinkiBoekarestHamburgKopenhagenStockholmWellingtonMelbourneKopenha  
ratBerlijnAntwerpenSanJoséRomeLuxemburgSofiaHoustonRiyadDüsseldorfAmmanAccraPraagKarachiKairoSarajevoAlgiersAnkaraLondenBama  
rtaParamariboOttawaMontrealAlgiersMuscatWindhoekRiyadLuandaMadridVaticaanstadWarschauBrasiliaVancouverAntwerpenDakarDarEsS  
al